ENTERPRISE RETREAT

SUNDAY, MARCH 24	
11:00 am	Golf Tournament (Half Moon Bay Golf Links)
2:00 pm	Registration (Salon III – IV Foyer)
6:00 pm	Cocktails and Welcome Reception (Ocean Lawn)
8:00 pm	Firepit Nightcap (Ocean Lawn)
MONDAY, MARCH 2	25
7:30 – 8:30 am	BREAKFAST & REGISTRATION (Pre-function B)
8:30 – 9:00 am	Looking Back to Look Forward MR Rangaswami – Founder, Enterprise Retreat <i>(Salon III – IV)</i>
9:00 – 9:30 am	State of Industry (Salon III – IV) Sesh Iyer – Senior Partner and Global Lead for Big Data & AI Technologies, Boston Consulting Group Tom Reichert – Senior Partner and Global Chairman of Digital, Boston Consulting Group
9:30 – 10:15 am	F500 CxO Panel – Creating the New Enterprise (Salon III – IV) Cindy Padnos – Managing Partner, Illuminate Ventures, Moderator Laxman Narasimhan – Global Chief Commercial Officer, Pepsi Toby Redshaw – SVP Innovation, Verizon Paula Tolliver – CIO, Intel
10:15 – 10:45 am	BREAK (Pre-function B)
10:45 – 11:15 am	To Be Public or Not to Be <i>(Salon III – IV)</i> Bruce Fram – Moderator Rob Bernshteyn – CEO, Coupa Tien Tzuo – CEO, Zuora
11:15 am - Noon	Private and Large – The New Model <i>(Salon III – IV)</i> Tony Zingale – Moderator Ariel Cohen – CEO, Tripactions Jay Fulcher – CEO, Zenefits Girish Mathrubootham – CEO, Freshworks Louis Têtu – CEO, Coveo
12:00 – 12:15 pm	Optimizing Shareholder Value <i>(Salon III – IV)</i> Paul Kwan – Managing Director, Morgan Stanley
12:15 – 12:30 pm	BREAK (Salon III – IV)
12:30 – 1:30 pm	LUNCH (Salon III – IV)
1:30 – 3:00 pm	Strategy Sessions Byron Deeter – The NEW Rules of Saas (Miramar 1) Jay Fulcher – The Hardest CEO Decisions (Pillar Point) Peter Sobiloff – P/E Exits – Pros and Cons (Miramar 2) Tony Zingale – Scaling Go-To-Market (Miramar 3)
3:00 – 3:30 pm	BREAK (Pre-function B)

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3:30 – 4:30 pm	 Town Hall on Hard Issues (Immigration, Employee Activism, Gender Diversity) (Salon III – IV) Hosted By Sanjay Poonen, COO, VMware Opening remarks by Coco Brown – CEO, Athena Alliance Karla Monterroso – CEO, Code 2040 	
4:30 – 5:15 pm	Building A Great Board of Directors - Stakeholders Perspective (Salon III – IV) Craig Conway – Board of Directors (Salesforce/Nutanix) – Moderator Sarah Bird – CEO, Moz Mike Maples – General Partner, Floodgate Manny Medina – CEO, Outreach.io Peter Sobiloff – Managing Director, Insight Ventures	
6:00 – 6:45 pm	Cocktails (Foyer)	
6:45 pm	Dinner (Salon III – IV)	
9:00 pm	Firepit Nightcap (Ocean Lawn)	
TUESDAY, MARCH 26		
7:30 – 8:30 am	BREAKFAST (Pre-function B)	
8:30 – 9:15 am	Alliances and Business Models in the New World (Salon III – IV) Bruce Richardson – Moderator Chris Curran – CTO, New Ventures, PwC Alex Holt – Global Head, KPMG Media and Telecom Tom Stuermer – Global Managing Director, Ecosystems, Accenture	
9:15 – 10:00 am	Fireside Chat <i>(Salon III – IV)</i> Dan'I Lewin – CEO, Computer History Museum, Moderator Aneel Bhusri – CEO, Workday	
10:00 – 10:30 am	Keynote <i>(Salon III – IV)</i> Ajit Pai – Chairman, Federal Communications Commission	
10:30 – 10:45 am	BREAK (Pre-function B)	
10:45 – 11:15 am	Communications and Networks <i>(Miramar 1)</i> Ajit Pai – Chairman, Federal Communications Commission	
10:45 – 11:45 am	Turning Products Into Platforms <i>(Miramar 2)</i> Jyoti Bansal – CEO Biglabs/Harness and Founder, AppDynamics	
10:45 – 11:45 am	CxO Huddle Laxman Narasimhan – Global Chief Commercial Officer, Pepsi <i>(Miramar 3)</i> Toby Redshaw – SVP Innovation, Verizon <i>(Cabrillo)</i>	
10:45 – 11:45 am	Advisory Huddle Chris Curran – CTO, New Ventures, PwC <i>(Pre-function B)</i> Tom Stuermer – Global Managing Director, Ecosystems, Accenture <i>(Pre-function C)</i>	
11:45 – 1:00 pm	Closing Panel & Lunch - What did we learn? What is next? (Salon III – IV) MR Rangaswami – Moderator	